

Delivering the new
BUCKINGHAMSHIRE COUNCIL

Leader Portfolio

Budget

14 Janu

Agenda

- Portfolio context
- Key Financial Issues, Risks & Opportunities
- Draft Revenue Budget 2020-2023
- Overview of MTFP changes
- Supporting Financial information (including income, contracts & FTE)
- Draft Capital Programme 2020-2023

Portfolio context


- **Strategic infrastructure & projects**
- The team supports the delivery of Strategic infrastructure projects within the Capital programme (such as the Aylesbury Link Roads); and provides the Council's responses to the National infrastructure demands such as HS2, Expressway & East West Rail.
- **Economic Growth & Regeneration**
- Through strong collaborative relationships between key partners, such as Bucks Business First, Buckinghamshire Thames Valley Local Enterprise Partnership, England's Economic Heartland and Bucks Advantage to deliver sustainable economic growth across the council.
- **Legal Services**
- Legal and governance advice and support to the Monitoring Officer. Providing legal services to all directorates, working closely with officers, Members, and partner organisations.
- **Democratic & Electoral Services**
- Support to Members to undertake their various roles. Governance support and advice to all Committees, to the Monitoring Officer and to the wider organisation. Planning and delivery of elections and maintenance of the electoral register. Support to town and parish councils. Support to the Chairman of the Council and the Lord-Lieutenant.
- **Localities**
- Responsible for ensuring the Council and councillors are supported in building strong connections with Buckinghamshire's diverse communities. This includes responsibility for community boards, devolution, council access points, relationships with town and parish councils and with strategic partners.

Portfolio context

- **Policy**
- Strategic advice and policy support to Members, leadership team and business units. From research, analysis and regular policy bulletins, this team helps the organisation to have effective forward planning. The team also provide policy support to Members and Senior Leadership in local, regional and national roles.
- **Service Improvement & Transformation**
- Specialist support for the delivery of business transformation and improvement, making sure there is robust governance and processes to track programmes and projects across the Council, including driving the plans and thinking to deliver the new Buckinghamshire Council. The provision of high quality insight and intelligence to identify opportunities for improvement, understand performance and demand on services (now and in the future), and support services to plan, shape, and improve to achieve better outcomes and a better customer experience.
- **Communications & Engagement**
- Specialist advice and expertise to Members and directorates ensuring that communications and engagement activities are coordinated, cost-efficient and effective, directly supporting the achievement of Member priorities and directorate outcomes. Also delivery of a service to the Buckinghamshire Clinical Commissioning Group. Key activities include marketing, social media and digital engagement, media relations, branding, consultations.



Key issues, risk & opportunities

- **Unitary savings**
 - Work on Member allowances and future Committee structure are well advanced and savings are anticipated within the budget. The budget reflects the new Tier 1-3 Senior Management Structure and the associated savings also been delivered.
 - **Elections**
 - Funding will be required for the May 2020 elections. This is typically funded from reserves and is estimated at £670k. Existing reserves are available to meet this requirement.
 - **Legal Service**
 - The re-insourcing of the BCC Legal Service from Harrow Law has been completed; phase 2 (AVDC) is on track to be delivered in March 2020. A saving of around £100k is anticipated from replacing the current interim arrangements. This is already factored into the existing budgets. There are some budgeting complexities around the need to harmonise charging for day 1, which will be addressed in April.
 - **Transformation**
 - The Unitary Implementation has current transition funding of £22m. A further £14m has been set aside in reserves to manage the future Transformation requirements. A detailed Transformation programme to deliver the unitary savings will be developed with the new Leadership and Senior Management team.
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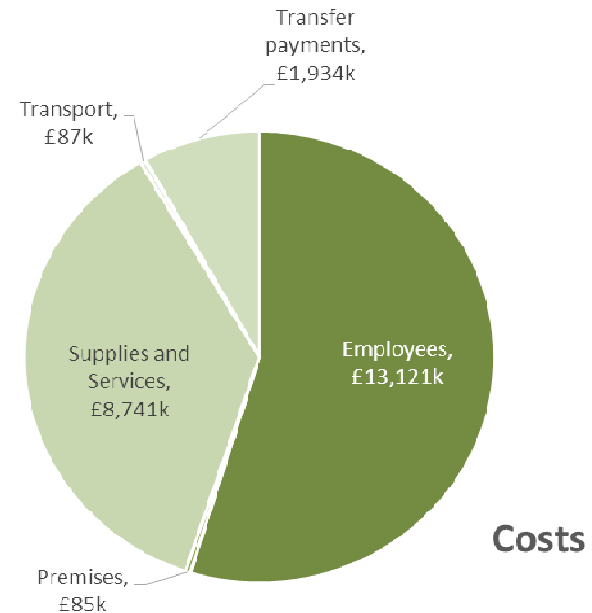
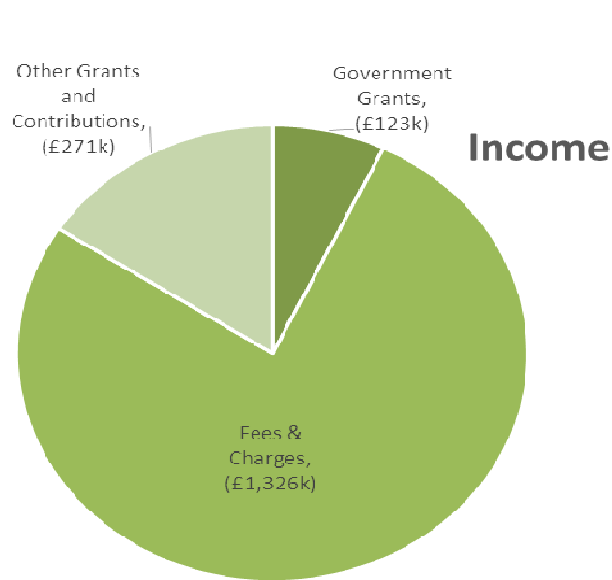
Key issues, risk & opportunities

- **National Infrastructure Schemes & Housing Growth**
- There is a challenging and developing national change agenda including the OxCam Arc, National infrastructure delivery such as HS2, Expressway and East-West rail, Housing growth agenda and potential Growth Deals, Aylesbury Garden Town and associated initiatives, Housing Infrastructure Fund bids, and the Buckinghamshire Growth Board.
- National infrastructure such as HS2, Expressway & East West Rail places a burden on local planning authorities and teams have been set up to meet these demands, subject to availability of funding.
- **Regeneration and feasibility studies**
- These schemes are reflected within the Capital programme. There is a risk around the level of investment within revenue to support delivery of the schemes and to provide for feasibility studies and early design work. As a result, £2m has been added to existing £2.4m reserves, and £1.2m of base budget funding for early design and feasibility.



Draft Revenue Budget 2020-2023

Leader Portfolio	2020-21			2021-22	2022-23
	Income £000	Expense £000	Net Budget	Net Budget	Net Budget
Economic Growth & Regeneration	(367)	2,832	2,465	2,457	2,458
Legal & Democratic Services	(444)	8,227	7,783	7,780	7,803
Chief Executives office	(5)	944	939	939	939
Localities & Strategic Partnerships	(10)	4,435	4,425	4,925	4,925
Policy Performance & Comms	(299)	5,328	5,029	5,030	5,032
Strategic Infrastructure & Projects	(596)	1,099	504	504	504
Transformation		1,101	1,101	1,101	1,101
Net	(1,720)	23,967	22,246	22,736	22,761

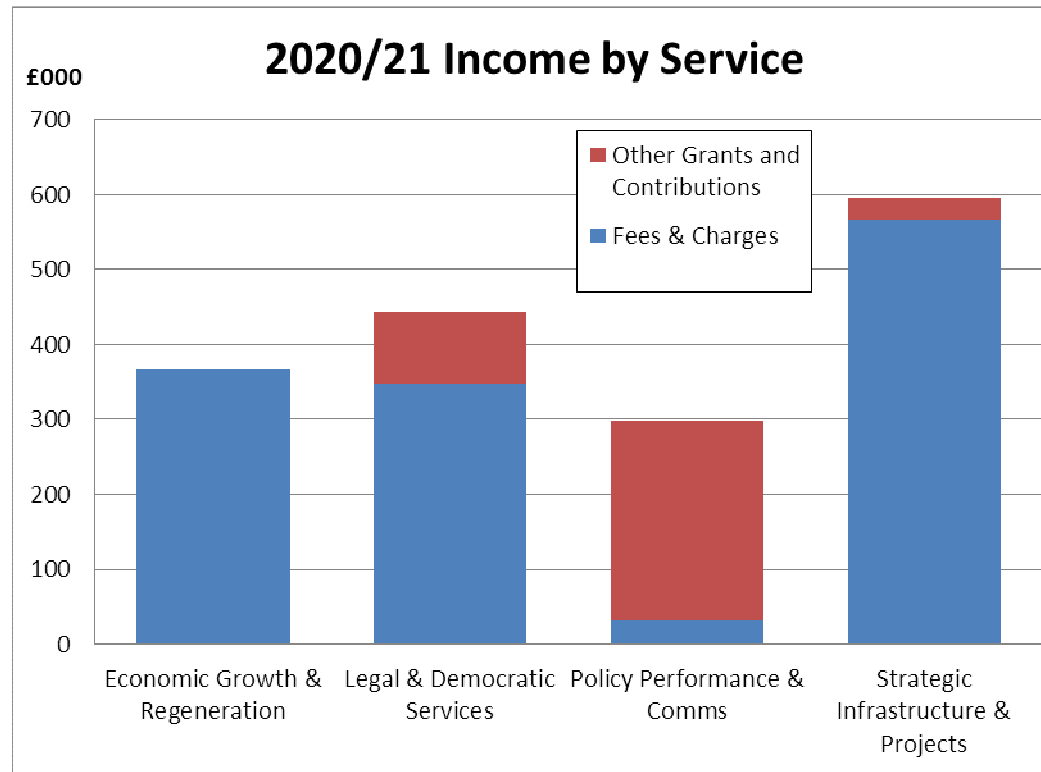


Overview of MTFP changes

	2020-21	2021-22	2022-23
Description of change	£000's	£000's	£000's
Community Boards	1,500	2,000	2,000
Unitary savings	(170)	(170)	(170)
Community Boards Infrastructure funding	1,900	1,900	1,900
Service restructure	(55)	(80)	(80)
Increase in feasibility funding	200	200	200

- The introduction of Community Boards will deliver a £5.165m gross investment in Communities and a net £1.5m-£2.0m investment required within the MTFP; plus infrastructure funding of £1.9m from New Homes Bonus.
- Unitary savings in relation to Member allowances are included within the budget based on the proposed new scheme. Savings from Management structure are not shown separately.
- An existing planned service restructure within Democratic services has been completed.
- The budget includes an ongoing £200k increase in funding for feasibility work, taking the base budget allocation from £1m to £1.2m per annum. In addition reserves of £4.4m have been created from existing earmarked reserves and a £2m contribution from the General fund.

Supporting Financial information



Leader	FTE*
Chief Executives office	4.5
Economic Growth & Regeneration	24.2
Legal & Democratic Services	82.8
Localities & Strategic Partnerships	18.0
Policy Performance & Comms	108.7
Strategic Infrastructure & Projects	34.0
Transformation	51.2
Total FTE	323.5

*HR data is for illustrative purposes and excludes vacancies and agency posts; and is subject to ongoing finalisation process.

Capital programme

- The Leader portfolio has a gross capital programme of £174.4m over 3 years with £71.5m ring-fenced income.
- There are a number of significant infrastructure funded schemes, including Abbey Barn Lane Realignment, Princes Risborough relief road Phase 1 and South East Aylesbury Link Road.
- The schemes are reliant on HIF MV or FF bids and have common issues around:
 - cost variability
 - security of funding in particular around developer contributions, HIF FF or MV bids and HS2.
 - Property/legal implications around land acquisition and potentially the use of compulsory purchase powers
 - Recycling HIF funding – local recycling (potentially over £140m over 10-15 years is possible) with the agreement of Homes England.

Aylesbury Garden Town

- The Aylesbury Garden Town (HIF) Forward Funding bid has the potential to deliver £180m of investment into Aylesbury.
- Although the Garden Town benefits from external capacity funding, access to capital funding is still being progressed, in particular to support the following transport projects
 - Aylesbury Gardenway - a green and blue infrastructure corridor
 - Aylesbury Interchange – a new or upgraded bus station to better link with the rail station
 - If the HIF FF bid is successful, it may unlock further AGT projects to be delivered.



Capital Programme - Regeneration

- Regeneration sits within a wider policy context of growing the economy within Buckinghamshire. In respect of the emerging regeneration strategy for Wycombe, the ambition is to contribute to the goal of doubling GVA within High Wycombe by 2040, which is consistent with the Economic Vision for the Oxford-Cambridge Arc.
- A key regeneration schemes include:
 - the area around High Wycombe station, known as the Eastern Quarter. This scheme has the potential to transform the town of High Wycombe and to produce, over a 15 year period, approximately 1 million square feet each of residential and commercial development.
 - Aylesbury town centre phase 2 regeneration project.
- The Capital programme includes a budget of £22.8m of strategic acquisitions / infrastructure (funded from core capital funding). Any further strategic acquisitions would be dependent upon the financial business case and a key decision.



Draft Capital Programme 2020-2023

Expenditure

		2020/21	2021/22	2022/23	Total MTFP
Service	Scheme	£000	£000	£000	£000
Economic Development	Rural Broadband	600	600	-	1,200
Regeneration	Future High Streets Fund	300	3,111	-	3,411
	Retasking of Winslow Centre	-	5,000	5,000	10,000
	Strategic Acquisitions / Infrastructure	-	9,524	10,000	19,524
	The Exchange phase 2	-	-	30,000	30,000
	Waterside North Development	749	5,500	3,550	9,799
	High Wycombe Town Centre	4,612	1,111	-	5,723
	Employment & regeneration led opportunities	13,389	6,150	-	19,539
	Housing led opportunities	3,825	1,701	-	5,526
	Environment led opportunities	450	-	-	450
	Aylesbury Town Centre	3,400	3,000	-	6,400
	CIL funded regeneration	998	-	-	998
Strategic Infrastructure (inc HIF)	A355 Improvement Scheme (Wilton Park)	343	1,644	-	1,987
	Abbey Barn - HIF/S106	969	4,629	4,558	10,156
	Aylesbury Eastern Link Road	550	-	-	550
	East West Rail	1,000	1,000	1,000	3,000
	Princes Risborough Early Design	2,600	-	-	2,600
	Princes Risborough HIF	-	9,373	650	10,023
	SEALR (South East Aylesbury Link Road)	5,441	23,036	5,000	33,477
Grand Total		39,226	75,379	59,758	174,363

Draft Capital Programme 2020-2023

Funding

	2020/21	2021/22	2022/23	Total MTFP
Funding Source	£000	£000	£000	£000
Government Grants	(11,700)	(29,680)	(1,928)	(43,308)
Revenue Contributions	(1,450)	(1,000)	-	(2,450)
Developer funding (CIL / s106)	(6,511)	(3,531)	(15,684)	(25,726)
Grand Total	(19,661)	(34,211)	(17,612)	(71,484)